Proactive release

National Ticketing Solution (NTS)

Monthly Report for Dec 2022 – Jan 2023

Issued on 24 January 2023

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WAKA KOTAHI NZ TRANSPORT AGENCY

Greater Wellington Te Pane Matua Taiao

Environment Canterbury Regional Council Kaunihera Taiao ki Waitaha

AT

Regional Consortium

Executive Summary

sections 9(2)(g)(i)

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Key Update	Summary
Governance	• Three independent Directors have been appointed: Rachel Reese (Chair), Kim Ngarimu and Marcus Porter.
Assurance – Gateway	• section 9(2)(g)(i) We are currently implementing the recommendations that we received from the gateway review.
Upcoming Focus	• A quantitative risk assessment will be carried out in February to provide confidence that the programme is focusing on the right risks and has allowed for uncertainty in cost estimates. • Work continues with our partners to mobilise and undertake design activities. • section 9(2)(g)(i) • Recruitment continues across all areas of the programme to support mobilization.
Comms and Engagement	• We continue to receive Official Information Act requests. Topics include: cost-benefit analysis and access to the Detailed Business case. • The Monthly report to the Minister is being published on the Waka Kotahi website as part of our proactive release of advice to the Minister.
Risks	• If adequate capacity and capability are not available for Cubic, Waka Kotahi or the PTAs, this may result in delays to implementation and additional costs. • International supply chain issues continue with longer than expected delivery times – this has the protentional to impact costs and delivery time lines.
Financials	• *Funding of $27.9m spent on Procurement.* • *$1,38bn total cost over the lifespan of the contract with Cubic.*

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Programme Financials

Total Budget	Funding forecast to FY26	Spend to Dec 2022	Ongoing operational Funding to support/SSO
$1,338,100,000	$549,800,000	$18,256,541	$788,300,000

Key Points:

- This includes a contingency of approximately $50 million which will be controlled by the NTS Governance Board.
- Forecasts will fluctuate depending on the finalisation of project management plans and scope. Supply chain costs will furthermore impact forecasts as international fluctuations affect programme risks.
- This assumes that the costs will be aligned to the assumptions in the business case and those in various agreements.

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Programme Schedule/Milestones

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Risk Management Summary

Description	Treatment Plan & Actions	
Adequate capacity and capability not available for Waka Kotahi, Cubic and / or the PTAs could result in delays to technical implementation and additional costs.	• Partners collaborating on the identification and appointment of key roles. • Capabilities identified and discussed in the governance forums. • Resources supplied from all participants.	• Timely delivery of project and stream plans, identifying resources and capabilities that are required. • Ongoing monitoring by the NTS Programme of capabilities and future resources required.
International supply chain issues continue with longer than expected delivery times – this has the protentional to impact costs and delivery time lines.	• As soon as relevant agreements are signed, it is intended to place the required order. • Clear communications and engagement with impacted stakeholders. • Change management plans and support model to include scenarios for supply chain delays.	• Regular engagement with international suppliers to mitigate. • Contingency planning. • Regular review of the forecasted costs. • Tight governance and programme controls.

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