

Out of Scope

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⚠ Risks & Issues

Risk Description	Residual Rating	Mitigation Plan
Panel decision is appealed on a Point of Law in the High Court.	Critical	De-couple if there is an appeal on part of project then see what works can commence outside the scope of the appeal as there are several separate NoR's; Negotiate to settle out of court with submitter.
Strong objections from landowners at Northcote Point delay the project via a successful appeal in relation to the Public Works Act for land acquisition.	Critical	Sequence works to avoid area until PWA process is completed, ongoing engagement with landowners, complete alternatives assessment and apply for priority from the court.
Sustained adverse media coverage.	Critical	Continue to adjust and respond as needed to this and any other issues that arise on social media. Update collateral (process flowchart, summary of engagement to date, summary of recent feedback, update FAQs.
Unforeseen issues with existing structure piers discovered during construction, such as ASR, weaker concrete than assumed, or other issues leading to requirement to redesign.	Critical	Alliance to consider carrying out further investigations once Beca limited investigations is complete from IPAA; Alliance to select a design and methodology that minimises impacts on piers as faults are discovered.

Additional unexpected consents are required, particularly due to unanticipated temporary works or new piers required in the CMA.	High	Implementation risk - Alliance to consider programme impacts of consent delays and change design / methodology to minimise delays.
Adverse public sentiment and opposition to Northern Pathway project (Covid-19 context).	High	Continued to emphasise the importance of progressing this project to support NZ's economy. Monitor and consider further actions.
Impact on land acquisition or delayed land acquisition due to scope / design changes or unclear.	High	Risk owner to be reconfirmed when Alliance commences.
Impact on load capacity of AHB, threat that additional loads created by the pathway results in a reduced load capacity of the existing AHB.	High	Consider departures relating to reducing loads on the existing bridge (live loads). Consider departures relating to reducing seismic return period. Worst case scenario (not currently planned for). Piers in the CMA to be considered if no alternative solution is found.

Commentary

- Risk updates this month include the final round of reviews from workstream leads and a handover workshop facilitated with the Alliance.
- There were three risks closed during August. There have been no further risks impacted this month.
- There was one risk raised this month, a critical risk of a lack of support from mana whenua for potential re-design of tie-downs and / or piers in the CMA.
- Risk of delay in signing Alliance PAA (Proc 03) was re-opened this month after previously being closed as it was determined still relevant by workstream leads.
- The risk allocation table was issued to the Proponent under NTP. Awaiting the Alliance risk register.

Issue Description	Impact	Action
Cost of project exceeding NZUP budget.	Cost	Alliance to assess the affordability challenge.
The consenting programme is impacted by the project being chosen for fast track legislation process.	Program	Content and level of detail required for specialist reports and AEE needs to be checked. Caused by fast tracked consenting process that will change the consenting strategy and potentially require more detail in some areas.
Potential interfacing project with Northern Busway enhancement south of Esmonde Road interchange.	Scope/ Program	Workshop to be scheduled to understand the issues and discuss potential solutions once the alliance team is set up.
Transpower risk regarding potential	Scope/ Program	Need to re-engage with Transpower as part of the Alliance design

impacts of design on their services		development process and to resolve any potential issue.
AT and Council have no funds to provide connections into NPW2A	Reputation	Continue discussion with AT and Council.
Local resident opposition to the project at Northcote point	Reputation	Continue engagement.
Constructability concerns by AC at Gold Hole and Sulphur Beach reserves.	Reputation	Ongoing discussions with AC to understand the issues and bring the Alliance onboard to understand the detail.
Need to find an efficient and cost-effective process to get the consenting outputs required.	Scope of future contracts	Consider options for delivery of consents and how to integrate this process with the Alliance design team.

Commentary

- Ongoing risk of project affordability (scope v budget) – now being managed by the interim alliance.

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