Section A

Tirohanga whānui o te tau 2020/21 Overview of 2020/21

He tirohanga whānui nā te heamana me te pou whakahaere

Koinei te tau whakamutunga o te Kaupapa Ikiiki Whenua ā-Motu 2018-21 (NLTP). He wāhanga nui tō te NLTP ki ngā kaupapa matua rautaki a te kāwanatanga me ngā putanga wā roa e ai ki te Tauākī Kaupapa Rautaki a te Kāwanatanga mō te ikiiki whenua (GPS) 2018. I oti ngā whakapaitanga hira ki te pou tarāwaho tikanga whakatau mō te haumitanga mō te pūnaha ikiiki whenua kia whaihua ake ngā moni ka whakapaua mā te haumitanga a te Tahua Ikiiki Whenua ā-Motu (NLTF).

E haumi ana a Waka Kotahi ki te NLTF i roto i te NLTP mā te Karauna, ā, e whakaratoa ngātahitia ana te NLTP e Waka Kotahi, ngā kaunihera me ētahi atu whakahaere kua whakaaetia. Ahakoa he nui ngā whakapātari i pā ki a Waka Kotahi me ana pātui whakarato nā te mate urutā KOWHEORI-19 i te ao, i tutuki i te NLTP 2018-21 tētahi wāhanga nui mō te whakatutuki i ngā whāinga a te kāwanatanga mō te pūnaha ikiiki whenua.

Kua tīmata te whakatinanatanga o te Rori ki te Kore, te rautaki haumaru rori ā-motu a te kāwanatanga, ā, kua hangaia tana pou tarāwaho putanga. I ū te Tere Rori ki te Kore me te Kaupapa Hanganga, he kaupapa mahi ngātahi mō te whakaiti i ngā matenga me ngā wharanga kino, ki tōna whāinga mō te whakaiti i te maha o ngā matenga me ngā wharanga kino i matapaetia.

Kua tata te hoki o ngā ekenga ki runga ikiiki tūmatanui i ngā wāhi tāone ināianei ki ngā taumata i mua o te KOWHEORI-19.

I hangaia ngā mahere mō ngā momo haerenga hou mō ngā momo neke kaupapa mō Tāmaki Makaurau, Ōtautahi, Te Whanganui-a-Tara, Kirikiriroa, Tāhuna me Tauranga. I haumi a Waka Kotahi ki te 83km o ngā whakaurunga hīkoi me te eke pahikara i te 2020/21, me te 13.5km mā te Kaupapa Eke Pahikara Tapatāone. l mahi haere tonu te ikiiki tūmatanui i roto i ngā rāhui o te KOWHEORI-19, ā, i tuku tautoko pūtea atu anō a Waka Kotahi mō ngā ratonga ikiiki tūmatanui hei whakangāwari i ngā pānga o te KOWHEORI-19 ki ngā kaunihera.

Ahakoa he pai te anga whakamua i te maha o ngā haumitanga rawa nui, i raru ngā pānga o te KOWHEORI-19 (tae atu ki te mekameka ratonga aowhānui) te anga whakamua o ngā kaupapa mahi maha. He nui tonu ngā angitu, tae atu ki te whakaotitanga o te whakarauoranga o Kaikōura i te 2021. He mea nui te kaha o ngā pātuitanga i waenga i a Waka Kotahi, te pātui Tiriti o Waitangi Te Rūnanga o Kaikōura, me Te Kaunihera o Kaikōura i roto i tēnei. I anga whakamua hoki Te Ahu a Tūranga, te kaupapa huarahi matua o Manawatū-Tararua, i whakatakoto i ngā taumata hou mō te hauora, haumaru me te oranga o ngā kaimahi, ngā pātuitanga iwi me ngā putanga ā-iwi.

I te 2021, i whakamanahia e te Poari o Waka Kotahi te NLTP 2021-24. Ka haumi ki tētahi rārangi mahi matawhānui mā tēnei NLTP hei whakarato i te GPS 2021 me te whakatutuki i ngā whakaritenga o te Land Transport Management Act 2003 i menemanatia, ā, kia nui hoki te neke o ngā momo haerenga hou, te rēra me te huringa āhuarangi. Ka whakamōrahitia e te NLTP 2021-24 ngā angitu o ngā tau o mua, tae atu ki te whakarewatanga o te Rori ki te Kore me ngā haumitanga kua oti i a mātau mō ngā momo haerenga hou me te ikiiki kōmitimiti me te whakamahere mokowā, ā, ka āwhina kia pai ake ō tātau tāonenui hei wāhi noho me te whakaiti i ngā tukunga waro.

He nui atu anō ngā mahi a Waka Kotahi, ana pātui paetata me Te Manatū Waka ki te whakarite ka pēhea te whakamahi a ngā pūtea ikiiki whenua i roto i ngā whāinga āhuahira huringa hou a te kāwanatanga, me te ū kia taurite te haumitanga puta noa i ngā kaupapa matua katoa o te GPS 2021. I te mea ka whai pānga te neke ki tētahi pūnaha ikiiki waro iti ki te pūtea e wātea ana ki te NLTF (hei tauira, tāke penehīni) me uru tēnei ki roto i ngā whiriwhiringa ka pēhea te utu i ngā haumitanga ki te whakangāwari i te huringa

āhuarangi me te urutaunga i roto i te wā paetata ki pae tawhiti. He mea hira nā ngā pānga haere tonu o te KOWHEORI-19 mō te NLTF. I te mea i āhua ōrite ngā moni whiwhi i te NLTP 2018-21 ki tērā i matapaetia i mua o te KOWHEORI-19 nā ngā tautoko a te Karauna, kei reira tonu ngā mōrea ki te pūnaha ikiiki whenua me te ōhanga whānui, i kitea tēnei i te noho rāhui taumata 4 KOWHEORI-19 ā-motu tuarua i te Ākuhata 2021.

He mea waiwai ngā pātuitanga whaitake, tōkeke me te kāwanatanga me ngā pātui whakaratonga ngātahi.

Ka mahi tonu a Waka Kotahi ki te taha o Te Manatū Waka me ōna pātui paetata ki te urupare ki ēnei whakapātari me te tautuhi i ngā rongoā whai pūtea ukauka. Mā tēnei, me taurite te paiherenga o Waka Kotahi ki ngā whāinga huringa āhuarangi a te kāwanatanga me te haumitanga tōtika hei whakarato i ngā kaupapa matua GPS 2021. He mea waiwai ngā pātuitanga whaitake, tōkeke me te kāwanatanga, ngā pātui whakaratonga ngātahi, ā, me ētahi atu tari kia taea ai tēnei tauritenga.

E pūmau ana a Waka Kotahi ki te whakatutuki i ōna herenga hei hoa pātui i raro i Te Tiriti o Waitangi me te tautoko i ngā wawata a te Māori.

E pūmau ana a Waka Kotahi ki te whakatutuki i ōna herenga hei hoa pātui i raro i Te Tiriti o Waitangi me te tautoko i ngā wawata Māori mā te haumi ki te pūnaha ikiiki whenua. I wā o te NLTP 2018-21, i whakapau kaha a Waka Kotahi ki te whakakaha i ōna pātuitanga me te Māori puta noa i ngā hanga mahere, haumitanga me te whakarato i te pūnaha ikiiki whenua. E arahina ana a Waka Kotahi e Te Ara Kotahi, ka whakarato i te ahunga rautaki a te whakahaere mō te mahi tahi me te urupare ki te Maori.

Ahakoa he nui ngā whakapātari kei mua i te aroaro, e pūmau tonu ana a Waka Kotahi ki te whakatutuki i tāna mahi ki te haumi ki tētahi pūnaha ikiiki whenua tōtika, kakama me te haumaru mō te painga o te iwi whānui. Ka mahi tahi a Waka Kotahi me te Māori, ngā iwi me te kāwanatanga me ona pātui whakaratonga ngātahi ki te whakarato i ngā kaupapa matua o te GPS 2021, te haumi kia pai ake te haumaru, te tuku i ngā kōwhiringa hāereere pai ake, te whakarite i te huringa āhuarangi me te whakapai ake i ngā hononga utanga. Ka taea e tātau, te hāpai ngātahi i te matakitenga a te kāwanatanga mō tētahi pūnaha ikiiki e pai ake ai te oranga me te noho pai a ngā tāngata katoa o Aotearoa.



Brain Reche

Sir Brian Roche Heamana

Nicole Rosie

Pou Whakahaere

Chair and chief executive overview

This year was the last year of the 2018–21 National Land Transport Programme (NLTP). This NLTP made a significant contribution to the government's strategic priorities and long-term transport outcomes as set out in the Government Policy Statement on land transport (GPS) 2018. Important improvements were also made to the investment decision-making framework for the land transport system to achieve better value for money through investment of the National Land Transport Fund (NLTF).

The 2018-21 NLTP invested in \$3.6 billion in safetyrelated benefits, \$5.6 billion in accessrelated benefits and \$1.9 billion in environmentrelated benefits.

Waka Kotahi invests the NLTF in the NLTP on behalf of the Crown, with the NLTP co-delivered by Waka Kotahi, local councils and other approved organisations. Although Waka Kotahi and its codelivery partners faced significant challenges because of the global COVID-19 pandemic, the 2018-21 NLTP succeeded in making an important contribution to achieving the government's objectives for the land transport system.

Implementation of Road to Zero, the government's national road safety strategy, has begun and its outcomes framework developed. The Road to Zero Speed and Infrastructure Programme, a collaborative initiative to reduce deaths and serious injuries, met its target for reducing the predicted number of deaths and serious injuries.

Mode shift plans were developed for Auckland, Christchurch, Wellington, Hamilton, Queenstown and Tauranga. Waka Kotahi invested in 83 km of walking and cycling facilities over 2020/21, including 13.5 km through the Urban Cycleways Programme. Public transport continued to operate through the COVID-19 lockdowns, with Waka Kotahi continuing to provide additional funding support for public transport services to offset the impacts of COVID-19 on local councils.

Public transport boardings in main urban areas are now close to pre-COVID-19 levels.

While good progress was made on several significant capital investments, the impacts of COVID-19 (including on global supply chains) impeded progress across multiple projects. Major successes were still achieved, including physical completion of the Kaikōura restoration in 2021. The strong partnerships formed between Waka Kotahi, Te Tiriti o Waitangi partner Te Rūnanga o Kaikōura, and Kaikōura District Council were critical to this. Good progress was also made on Te Ahu a Turanga, the Manawatū-Tararua highway project, which set new benchmarks for worker health, safety and wellbeing, iwi partnerships and social outcomes.

In August 2021, the Waka Kotahi Board adopted the 2021–24 NLTP. An expansive programme of work will be invested in through this NLTP to deliver on GPS 2021, which builds on the government's balanced transport policy to contribute to a wider range of outcomes. This includes investing in developing a safe and reliable rail network, improving multi-modal options to move people and freight, improving urban form and reducing greenhouse gas emissions. The 2021–24 NLTP will build on the successes of previous years, including the launch of Road to Zero and the investments made by Waka Kotahi in mode shift and integrated transport and spatial planning, which will help make our cities better places to live and reduce carbon emissions.



Waka Kotahi, its local partners and the Ministry of Transport have more work ahead to determine how land transport funding will be used to invest in the government's new climate change objectives, while achieving balanced investment across all GPS 2021 priorities. As moving to a low carbon transport system will affect the funding available to the NLTF (for example, fuel excise duty) this needs to include consideration of how investment in climate change mitigation and adaptation will be funded in the medium to long-term. This is particularly important considering the ongoing impacts of COVID-19 on the NLTF. Although Crown support meant revenue over the 2018-21 NLTP was about the same as the pre-COVID-19 forecast, the risks to the land transport system and wider economy are ongoing, as demonstrated by the second national COVID-19 alert level 4 lockdown in August 2021.

Effective, equitable partnerships with central government and co-delivery partners are essential.

Waka Kotahi will continue to work with the Ministry of Transport and its local partners to respond to these challenges and identify sustainable funding solutions. In doing so, Waka Kotahi needs to balance its commitment to the government's climate change objectives with sensible investment to deliver on GPS 2021 priorities. Effective, equitable partnerships with central government, co-delivery partners and other agencies will be essential to achieving this balance. Waka Kotahi is committed to honouring its obligations as a partner under Te Tiriti o Waitangi and supporting Māori aspirations.

Waka Kotahi is committed to honouring its obligations as a partner under Te Tiriti o Waitangi and supporting Māori aspirations through investment in the land transport system. During the 2018–21 NLTP, Waka Kotahi worked to strengthen its partnerships with Māori across planning, investment and delivery in the land transport system. Waka Kotahi is guided by Te Ara Kotahi, which provides the organisation's strategic direction for working with and responding to Māori.

While the challenges ahead are substantial, Waka Kotahi remains committed to fulfilling its role of investing in an effective, efficient and safe land transport system in the public interest. Waka Kotahi will work with Māori, iwi, central government and its co-delivery partners to deliver on the priorities of GPS 2021, investing in improving safety, providing better travel options, tackling climate change and improving freight connections. Together, we will contribute to the government's vision of a transport system that improves wellbeing and liveability for all New Zealanders.



Brain Reche

Sir Brian Roche Chair

Nicole Rosie Chief Executive